# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# FORM 8-K

# **CURRENT REPORT**

Pursuant to Section 13 or 15(d) of The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): January 23, 2024

# **Baker Hughes Company**

(Exact name of registrant as specified in charter)

	Delaware (State of Incorporation)	1-38143 (Commission File No.)	81-4403168 (I.R.S. Employer Identification No.)	
	Housto	hford Rd., Suite 100 n, Texas ipal Executive Offices)	77079-1121 (Zip Code)	
		hone number, including area c		
	k the appropriate box below if the Form 8-K filing is intuiting provisions:	tended to simultaneously satisfy	the filing obligation of the registrant under any of the	Э
	Written communications pursuant to Rule 425 unde	er the Securities Act (17 CFR 230	0.425)	
	Soliciting material pursuant to Rule 14a-12 under the	ne Exchange Act (17 CFR 240.14	la-12)	
	Pre-commencement communications pursuant to R	ule 14d-2(b) under the Exchange	Act (17 CFR 240.14d-2(b))	
	Pre-commencement communications pursuant to R	ule 13e-4(c) under the Exchange	Act (17 CFR 240.13e-4(c))	
Secur	ities registered pursuant to Section 12(b) of the Act:			
	Title of each class	Trading Symbol	Name of each exchange on which registered	
	Class A Common Stock, par value \$0.0001 per share	BKR	The Nasdaq Stock Market LLC	
	ate by check mark whether the registrant is an emerging er) or Rule 12b-2 of the Securities Exchange Act of 193		Rule 405 of the Securities Act of 1933 (§230.405 of t	this
Emer	ging growth company			
	emerging growth company, indicate by check mark if the rised financial accounting standards provided pursuant to	<del>-</del>		any new

#### Item 2.02 Results of Operations and Financial Condition.

On January 23, 2024, Baker Hughes Company (the "Company") issued a news release announcing its financial results for the quarter and year ended December 31, 2023, a copy of which is furnished with this Form 8-K as Exhibit 99.1 and incorporated herein by reference. In accordance with General Instructions B.2. of Form 8-K, the information shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, except as shall be expressly set forth by specific reference in such a filing.

Following the issuance of the news release and the filing of this current report on Form 8-K, the Company will hold a conference call on Wednesday, January 24, 2024 at 9:30 a.m. Eastern Time, 8:30 a.m. Central Time, to discuss the earnings announcement. This scheduled conference call was previously announced on December 12, 2023. The conference call will broadcast live via a webcast that can be accessed by visiting the Baker Hughes Company website at: <a href="https://www.investors.bakerhughes.com">www.investors.bakerhughes.com</a>. An archived version of the webcast will be available on the Baker Hughes Company website for one month following the webcast.

In addition to financial results determined in accordance with GAAP that were included in the news release, certain information discussed in the news release and to be discussed on the conference call could be considered non-GAAP financial measures (as defined under the Securities and Exchange Commission's ("SEC") Regulation G). Any non-GAAP financial measures should be considered in addition to, and not as an alternative for, or superior to, net income (loss), operating income (loss), cash flows or other measures of financial performance prepared in accordance with GAAP as more fully discussed in the Company's financial statements and filings with the SEC. Reconciliations of such non-GAAP information to the closest GAAP measures are included in the news release.

#### Item 7.01 Regulation FD Disclosure.

On January 23, 2024, the Company issued a news release, a copy of which is furnished with this Form 8-K as Exhibit 99.1 and incorporated into this Item 7.01 by reference. In accordance with General Instructions B.2. of Form 8-K, the information shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, except as shall be expressly set forth by specific reference in such a filing.

See Item 2.02, "Results of Operations and Financial Condition."

Item 9.01 Financial Statements and Exhibits. (Information furnished in this Item 9.01 is furnished pursuant to Item 9.01.)

(d) Exhibits.

99.1 News Release of Baker Hughes Company dated January 23, 2024 - Baker Hughes Company Announces Fourth Quarter and Total Year 2023 Results

104 Cover Page Interactive Data File (embedded within the Inline XBRL document)

## Signature

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

BAKER HUGHES COMPANY

Dated: January 23, 2024 By: /s/ Fernando Contreras

Fernando Contreras Vice President, Legal Governance and Corporate Secretary



# Baker Hughes Announces Fourth-Quarter and Full-Year 2023 Results

# Fourth-quarter highlights

- IET orders of \$3,030 million, the fifth consecutive quarter above \$3 billion.
- Net income attributable to the Company of \$439 million, up \$257 million year-over-year.
- GAAP diluted EPS of \$0.43 and adjusted diluted EPS\* of \$0.51.
- Adjusted EBITDA\* of \$1,091 million, above \$1 billion for the first time in company history.
- Cash flows from operating activities were \$932 million and free cash flow\* was \$633 million.
- Shareholder distributions of \$521 million, including \$320 million of share repurchases.

#### Full-year highlights

- IET orders of \$14.18 billion, 12% higher than last year's prior record level.
- Net income attributable to the Company of \$1,943 million, up \$2,544 million year-over-year.
- Adjusted EBITDA\* of \$3.76 billion, increasing 26% year-over-year.
- GAAP diluted EPS of \$1.91 and adjusted diluted EPS\* of \$1.60, a 76% increase over 2022.
- Cash flows from operating activities were \$3.06 billion and free cash flow\* of \$2.05 billion, a 54% conversion rate from adjusted EBITDA\*.
- Shareholder distributions of \$1.32 billion, including \$538 million of share repurchases.

**HOUSTON & LONDON (January 23, 2024)** – Baker Hughes Company (Nasdaq: BKR) (Baker Hughes or the Company) announced results today for the fourth-quarter and full-year 2023.

"As we continue our journey, 2023 proved to be a pivotal year for Baker Hughes. We successfully removed \$150 million of costs, realigned our Industrial & Energy Technology (IET) segment, and recently launched actions to further streamline our Oilfield Services & Equipment segment (OFSE). Our strategy to transform the way we operate is working. In 2023, our adjusted EBITDA\* was up double digits for the third consecutive year and exceeded prior cycle's peak levels by 25%. I would like to thank our employees for their hard work and commitment to achieve our goals, delivering for our customers, and pushing the Company forward," said Lorenzo Simonelli, Baker Hughes chairman and chief executive officer.

"During the fourth quarter, adjusted EBITDA\* came in above the mid-point of our guidance range due to continued operational improvement and full realization of the \$150 million of cost-out. IET orders remained strong, exceeding \$3 billion for the fifth consecutive quarter. Additionally, we were awarded more than \$1 billion of contractual service agreements (CSA), while we booked the previously announced 9.6 MTPA Ruwais Liquefied Natural Gas (LNG) project in the United Arab Emirates."

"In OFSE, we continue to demonstrate solid margin improvement, with segment EBITDA margin\* increasing to 17.9% and Oilfield Services EBITDA margins\* now exceeding 20% – both record margins. In new energy, orders of \$169 million in the fourth quarter brought the full-year total to \$750 million."

"As you can see from our strong 2023 results, Baker Hughes is on its way to becoming a leaner and more efficient energy technology company. We continue to carefully execute our plan to drive margins meaningfully higher," concluded Simonelli.

<sup>\*</sup> Non-GAAP measure. See reconciliations in the section titled "Reconciliation of GAAP to non-GAAP Financial Measures."

	٦	Variance			
(in millions except per share amounts)	December 31, 2023	September 30, 2023	December 31, 2022	Sequential	Year-over- year
Orders	\$ 6,904	\$ 8,512 \$	8,009	(19)%	(14)%
Revenue	6,835	6,641	5,905	3%	16%
Net income (loss) attributable to Baker Hughes	439	518	182	(15)%	F
Adjusted net income attributable to Baker Hughes* (non-GAAP)	511	427	381	20%	34%
Operating income	651	714	663	(9)%	(2)%
Adjusted operating income* (non-GAAP)	816	716	692	14%	18%
Adjusted EBITDA* (non-GAAP)	1,091	983	947	11%	15%
Diluted earnings per share (EPS)	0.43	0.51	0.18	(15)%	F
Adjusted diluted EPS* (non-GAAP)	0.51	0.42	0.38	21%	34%
Cash flow from operating activities	932	811	898	15%	4%
Free cash flow* (non-GAAP)	633	592	657	7%	(4)%

<sup>&</sup>quot;F" is used in when variance is above 100%. Additionally, "U" is used when variance is below (100)%.

Certain columns and rows in our tables and financial statements may not sum up due to the use of rounded numbers.

#### **Quarter Highlights**

The OFSE business segment secured two significant, multi-year integrated solutions contracts in Latin America for drilling, completions, and plug and abandonment services. One contract comprises offshore exploration, while the other is for land development. The awards reflect confidence in Baker Hughes' solutions, contributing to our strategy of strengthening the core by increasing market penetration.

Strong orders performance continued across IET in the fourth quarter. In Gas Technology Equipment, momentum continues in the offshore market. Baker Hughes was awarded an important contract by SBM Offshore to provide turbogenerators, turbocompressors, electric motor-driven compressors, as well as commissioning spare parts, for a Floating Production, Storage and Offloading vessel (FPSO).

Gas Technology Equipment also secured an important contract from a consortium for one electric motor driven sour gas booster compression package, to support the development of offshore natural gas fields in the Middle East. During the fourth quarter Baker Hughes also confirmed the previously announced award to supply two electric liquefaction systems for the 9.6 MTPA Ruwais LNG project in the United Arab Emirates, one of the first all-electric LNG projects in the Middle East.

Gas Technology Services secured several orders across multiple geographies and applications, as well CSA commitments worth more than \$1 billion primarily driven by LNG and offshore projects in North America and the Middle East. Also in the quarter, Gas Technology Services secured several important upgrade orders, particularly in Europe for both refinery and gas network applications to provide operators with solutions that can enable efficiency gains and emissions reduction.

IET's Industrial Solutions product line expanded the reach of its Cordant™ digital solutions and reached a multi-year contract deal with Shell to centralize asset condition and performance monitoring (System 1<sup>TM</sup>) across 33 sites. India's Oil and Natural Gas Corporation Limited (ONGC) awarded IET a multi-year contract for asset health software

<sup>\*</sup> Non-GAAP measure. See reconciliations in the section titled "Reconciliation of GAAP to non-GAAP Financial Measures." EBITDA margin is defined as EBITDA divided by revenue. Free cash flow conversion rate is defined as free cash flow divided by EBITDA.

and services, pursuant to which Baker Hughes will implement asset health (System 1™) software across 12 offshore platforms and build a center of excellence in ONGC's Mumbai headquarters.

In new energy in the fourth quarter, IET secured a Climate Technology Solutions order for two Brush synchronous condenser systems to be installed by a distribution and transmission network operator for one of its substation extension projects in the U.K. The order also includes installation, commissioning and a multi-year services and maintenance contract. OFSE also continued to make progress on the new energy front, supporting a Middle Eastern customer's energy transition goals and its first geothermal application by deploying the PYRO-DRILL high-temperature drilling fluid. This followed a strong year of geothermal awards, the Q3 launch of the complete portfolio of Vulcanix geothermal drill bits, and this quarter's launch of Baker Hughes' ThermaStim solution to unlock full well potential and lessen environmental burden.

#### Consolidated Revenue and Operating Income by Reporting Segment

(in millions)		TI	Variance			
	D	ecember 31, 2023	September 30, 2023	December 31, 2022	Sequential	Year-over- year
Oilfield Services & Equipment	\$	3,956	3,951 \$	3,579	—%	11%
Industrial & Energy Technology		2,879	2,691	2,325	7%	24%
Total segment revenue		6,835	6,641	5,905	3%	16%
Oilfield Services & Equipment		492	465	416	6%	18%
Industrial & Energy Technology		412	346	377	19%	9%
Total segment operating income		904	811	792	12%	14%
Corporate		(88)	(95)	(100)	7%	12%
Inventory impairment		(2)	_	_	U	U
Restructuring, impairment & other		(163)	(2)	(29)	U	U
Operating income		651	714	663	(9)%	(2)%
Adjusted operating income*		816	716	692	14%	18%
Depreciation & amortization		274	267	255	3%	8%
Adjusted EBITDA*	\$	1,091 \$	983 \$	947	11%	15%

<sup>\*</sup>Non-GAAP measure. See reconciliations in the section titled "Reconciliation of GAAP to non-GAAP Financial Measures."

Revenue for the quarter was \$6,835 million, an increase of 3% sequentially and an increase of 16% year-over-year. The increase in revenue was driven by higher volume in both IET and OFSE.

The Company's total book-to-bill ratio in the quarter was 1.0; the IET book-to-bill ratio in the quarter was 1.1.

Operating income on a GAAP basis for the fourth quarter of 2023 was \$651 million. Operating income decreased \$62 million sequentially and decreased \$12 million year-over-year. Total segment operating income was \$904 million for the fourth quarter of 2023, up 12% sequentially and up 14% year-over-year.

Adjusted operating income (a non-GAAP measure) for the fourth quarter of 2023 was \$816 million, which excludes adjustments totaling \$165 million before tax. A complete list of the adjusting items and associated reconciliation from GAAP has been provided in Table 1a in the section titled "Reconciliation of GAAP to non-GAAP Financial Measures." Adjusted operating income for the fourth quarter of 2023 was up 14% sequentially and up 18% year-over-year.

Depreciation and amortization for the fourth quarter of 2023 was \$274 million.

<sup>&</sup>quot;F" is used when variance is above 100%. Additionally, "U" is used when variance is below (100)%.

Baker Hughes Company Announces Fourth-Quarter and Full-Year 2023 Results

Adjusted EBITDA (a non-GAAP measure) for the fourth quarter of 2023 was \$1,091 million, which excludes adjustments totaling \$165 million before tax. See Table 1b in the section titled "Reconciliation of GAAP to non-GAAP Financial Measures." Adjusted EBITDA for the fourth quarter was up 11% sequentially and up 15% year-over-year.

The sequential increase in adjusted operating income and adjusted EBITDA was driven by higher volume in IET and price in OFSE, partially offset by higher research and development (R&D) spend in IET. The year-over-year increase in adjusted operating income and adjusted EBITDA was driven by volume and pricing in both segments and structural cost-out initiatives, partially offset by cost inflation in both segments, and higher equipment mix and higher R&D spend in IET.

Corporate costs were \$88 million in the fourth quarter of 2023, down 7% sequentially and down 12% year-over-year.

#### Other Financial Items

Remaining Performance Obligations (RPO) in the fourth quarter ended at \$33.5 billion, an increase of \$1.0 billion from the third quarter of 2023. OFSE RPO was \$3.5 billion, down 2% sequentially, while IET RPO was \$29.9 billion, up 4% sequentially. Within IET RPO, Gas Technology Equipment RPO was \$12.1 billion and Gas Technology Services RPO was \$14.8 billion.

Income tax expense in the fourth quarter of 2023 was \$72 million.

Other non-operating loss in the fourth quarter of 2023 was \$84 million. Included in other non-operating loss were net mark-to-market loss in fair value for certain equity investments of \$84 million.

GAAP diluted earnings per share was \$0.43. Adjusted diluted earnings per share was \$0.51. Excluded from adjusted diluted earnings per share were all items listed in Table 1a as well as the "other adjustments (non-operating)" found in Table 1c in the section entitled "Reconciliation of GAAP to non-GAAP Financial Measures."

Cash flow from operating activities was \$932 million for the fourth quarter of 2023. Free cash flow (a non-GAAP measure) for the quarter was \$633 million. A reconciliation from GAAP has been provided in Table 1d in the section entitled "Reconciliation of GAAP to non-GAAP Financial Measures."

Capital expenditures, net of proceeds from disposal of assets, were \$298 million for the fourth quarter of 2023. Capital expenditures, net of proceeds from disposal of assets, were \$221 million for OFSE, and \$71 million for IET.

During the fourth quarter, we extended our \$3 billion revolving credit facility by four years, which now has a maturity in November 2028, and used available cash to pay down the \$650 million of senior notes that matured in December 2023.

# **Results by Reporting Segment**

The following segment discussions and variance explanations are intended to reflect management's view of the relevant comparisons of financial results on a sequential or year-over-year basis, depending on the business dynamics of the reporting segments.

#### Oilfield Services & Equipment

(in millions)			Three		Variance			
Segment results	Decen	nber 31, 2023	3 Septe	mber 30, 202	3 Decer	mber 31, 2022	Sequential	Year-over-year
Orders	\$	3,874	\$	4,178	\$	3,721	(7)%	4 %
Revenue	\$	3,956	\$	3,951	\$	3,579	— %	11 %
Operating income	\$	492	\$	465	\$	416	6 %	18 %
Operating income margin		12.4 %	, 0	11.8 9	%	11.6 %	0.6pts	0.8pts
Depreciation & amortization	\$	217	\$	206	\$	198	5 %	10 %
EBITDA*	\$	709	\$	670	\$	614	6 %	16 %
EBITDA margin*		17.9 %	, 0	17.0 °	%	17.1 %	0.9pts	0.8pts

(in millions)		Т	hree M	onths Ende		Variance			
Revenue by Product Line		December 31, 2023		September 30, 2023		December 31, 2022	Sequential	Year-over-year	
Well Construction	\$	1,122	\$	1,128	\$	1,043	(1)%	8 %	
Completions, Intervention & Measurements		1,086		1,085		972	— %	12 %	
Production Solutions		990		967		965	2 %	3 %	
Subsea & Surface Pressure Systems		758		770		599	(2)%	26 %	
Total Revenue	\$	3,956	\$	3,951	\$	3,579	<b>–</b> %	11 %	

(in millions)		TI	hree Months Ende		Variance			
Revenue by Geographic Region	December 31, 2023		September 30, 2023		ecember 31, 2022	Sequential	Year-over-year	
North America	\$	1,018 \$	\$ 1,064	\$	1,030	(4)%	(1)%	
Latin America		708	695	;	601	2 %	18 %	
Europe/CIS/Sub-Saharan Africa		707	695	;	577	2 %	23 %	
Middle East/Asia		1,522	1,497	•	1,371	2 %	11 %	
Total Revenue	\$	3,956	\$ 3,951	\$	3,579	<b>-</b> %	11 %	
North America International	\$	1,018 S 2,938	\$ 1,064 2,887		1,030 2,549	(4)% 2%	(1)% 15 %	

<sup>\*</sup> Non-GAAP measure. See reconciliations in the section titled "Reconciliation of GAAP to non-GAAP Financial Measures." EBITDA margin is defined as EBITDA divided by revenue.

OFSE orders of \$3,874 million for the fourth quarter decreased by \$304 million sequentially. SSPS orders were \$654 million, down 35% sequentially, and down 11% year-over-year.

OFSE revenue of \$3,956 million for the fourth quarter was flat sequentially.

North America revenue was \$1,018 million, down 4% sequentially. International revenue was \$2,938 million, an increase of 2% sequentially, driven by volume growth in all regions.

Segment operating income before tax for the fourth quarter was \$492 million, an increase of \$28 million, or 6%, sequentially. Segment EBITDA for the fourth quarter was \$709 million, an increase of \$39 million, or 6% sequentially. The sequential increase in segment operating income and EBITDA were primarily driven by price and cost productivity.

## Industrial & Energy Technology

(in millions)			Three	Variance				
Segment results	Decem	ber 31, 202	3 Sept	ember 30, 202	3 Dec	ember 31, 2022	Sequential	Year-over-year
Orders	\$	3,030	\$	4,334	\$	4,289	(30)%	(29)%
Revenue	\$	2,879	\$	2,691	\$	2,325	7 %	24 %
Operating income	\$	412	\$	346	\$	377	19 %	9 %
Operating income margin		14.3 %	6	12.9 %	6	16.2 %	1.4pts	-1.9pts
Depreciation & amortization	\$	51	\$	57	\$	52	(10)%	(2)%
EBITDA*	\$	463	\$	403	\$	429	15 %	8 %
EBITDA margin*		16.1 %	6	15.0 %	6	18.4 %	1.1pts	-2.3pts

(in millions)		T	hree Months Ended	i l	Variance		
Orders by Product Line	December 31, 2023		September 30, 2023	December 31, 2022	Sequential	Year-over-year	
Gas Technology Equipment	\$	1,297	\$ 2,813	\$ 2,455	(54)%	(47)%	
Gas Technology Services		808	724	791	12 %	2 %	
Total Gas Technology		2,105	3,537	3,245	(40)%	(35)%	
Industrial Products		514	477	471	8 %	9 %	
Industrial Solutions		288	271	262	6 %	10 %	
Controls (1)		_	_	92	— %	(100)%	
Total Industrial Technology		802	748	824	7 %	(3)%	
Climate Technology Solutions		123	49	219	F	(44)%	
Total Orders	\$	3,030	\$ 4,334	\$ 4,289	(30)%	(29)%	

(in millions)		TI	nree Months Ended	i	Variance			
Revenue by Product Line	Dec	cember 31, 2023	September 30, 2023	December 31, 2022	Sequential	Year-over-year		
Gas Technology Equipment	\$	1,206	1,227	\$ 856	(2)%	41 %		
Gas Technology Services		714	637	689	12 %	4 %		
Total Gas Technology		1,920	1,865	1,545	3 %	24 %		
Industrial Products		513	520	447	(1)%	15 %		
Industrial Solutions		276	243	244	14 %	13 %		
Controls (1)		_	_	58	— %	(100)%		
Total Industrial Technology		789	763	750	3 %	5 %		
Climate Technology Solutions		170	63	30	F	F		
Total Revenue	\$	2,879	2,691	\$ 2,325	7 %	24 %		

<sup>\*</sup> Non-GAAP measure. See reconciliations in the section titled "Reconciliation of GAAP to non-GAAP Financial Measures." EBITDA margin is defined as EBITDA divided by revenue.

<sup>(1)</sup> The sale of our controls business was completed in April 2023.

Baker Hughes Company Announces Fourth-Quarter and Full-Year 2023 Results

IET orders of \$3,030 million for the fourth quarter decreased by \$1,259 million, or 29% year-over-year. The decrease was driven primarily by the timing of Gas Technology Equipment orders which were down \$1,157 million, or 47% year-over-year.

IET revenue of \$2,879 million for the quarter increased \$554 million, or 24% year-over-year. The increase was driven primarily by Gas Technology Equipment, up \$350 million or 41% year-over-year, and Climate Technology Solutions, up \$140 million year-over-year.

Segment operating income before tax for the quarter was \$412 million, up 9% year-over-year. Segment EBITDA for the quarter was \$463 million, up \$34 million, or 8% year-over-year. The year-over-year increase in segment operating income and EBITDA was primarily driven by higher volume and pricing partially offset by unfavorable mix as a result of higher Gas Technology Equipment growth, cost inflation and higher R&D spend.

#### 2023 Total Year Results

(in millions)	Twelve Months Ended							
Orders		December 31, 2023	December 31, 2022	Variance Year-over-year				
Oilfield Services & Equipment	\$	16,344 \$	14,089	16%				
Industrial & Energy Technology		14,178	12,680	12%				
Total Orders	\$	30,522 \$	26,770	14%				
Revenue								
Oilfield Services & Equipment	\$	15,361 \$	13,229	16%				
Industrial & Energy Technology		10,145	7,926	28%				
Total Revenue	\$	25,506 \$	21,156	21%				
O								
Segment operating income		4740.0	4.004	450/				
Oilfield Services & Equipment	\$	1,746 \$	1,201	45%				
Industrial & Energy Technology		1,310	1,135	15%				
Total segment operating income		3,055	2,336	31%				
Corporate		(380)	(416)	9%				
Inventory impairment		(35)	(31)	(14)%				
Restructuring, impairment & other		(323)	(705)	54%				
Operating income		2,317	1,185	96%				
Adjusted operating income *		2,676	1,920	39%				
Depreciation & amortization		1,087	1,061	3%				
Adjusted EBITDA *	\$	3,763 \$	2,981	26%				

<sup>\*</sup> Non-GAAP measure. See reconciliations in the section titled "Reconciliation of GAAP to non-GAAP Financial Measures."

# Reconciliation of GAAP to non-GAAP Financial Measures

Management provides non-GAAP financial measures because it believes such measures are widely accepted financial indicators used by investors and analysts to analyze and compare companies on the basis of operating performance (including adjusted operating income; EBITDA; EBITDA margin; adjusted EBITDA; adjusted net income attributable to Baker Hughes; and adjusted diluted earnings per share) and liquidity (free cash flow) and that these measures may be used by investors to make informed investment decisions. Management believes that the exclusion of certain identified items from several key operating performance measures enables us to evaluate our operations more effectively, to identify underlying trends in the business, and to establish operational goals for certain management compensation purposes. Management also believes that free cash flow is an important supplemental measure of our cash performance but should not be considered as a measure of residual cash flow available for discretionary purposes, or as an alternative to cash flow from operating activities presented in accordance with GAAP.

Table 1a. Reconciliation of GAAP and Adjusted Operating Income

		Т	Twelve Months Ended				
	December 31,		September 30,	December 31,	December 31,		
(in millions)	2	2023	2023	2022	2023	2022	
Operating income (GAAP)	\$	651 9	714	\$ 663	\$ 2,317 \$	1,185	
Restructuring, impairment & other		163	2	29	323	705	
Inventory impairment		2	_	_	35	31	
Total operating income adjustments		165	2	29	358	735	
Adjusted operating income (non-GAAP)	\$	816 \$	716	\$ 692	\$ 2,676 \$	1,920	

Table 1a reconciles operating income, which is the directly comparable financial result determined in accordance with Generally Accepted Accounting Principles (GAAP), to adjusted operating income (a non-GAAP financial measure). Adjusted operating income excludes the impact of certain identified items.

Table 1b. Reconciliation of Net Income (Loss) Attributable to Baker Hughes to EBITDA and Adjusted EBITDA

		T	Twelve Months Ended				
	December 31,		September 30,	December 31,	December 31,		
(in millions)		2023	2023	2022	2023	2022	
Net income (loss) attributable to Baker Hughes (GAAP)	\$	439	\$ 518	\$ 182	\$ 1,943 \$	(601)	
Net income attributable to noncontrolling interests		11	6	6	27	23	
Provision for income taxes		72	235	157	685	600	
Interest expense, net		45	49	64	216	252	
Other non-operating (income) loss, net		84	(94)	254	(554)	911	
Operating income (GAAP)		651	714	663	2,317	1,185	
Depreciation & amortization		274	267	255	1,087	1,061	
EBITDA (non-GAAP)		926	981	918	3,405	2,246	
Total operating income adjustments (1)		165	2	29	358	735	
Adjusted EBITDA (non-GAAP)	\$	1,091	\$ 983	\$ 947	\$ 3,763 \$	2,981	

<sup>(1)</sup> See Table 1a for the identified adjustments to operating income.

Table 1b reconciles net income (loss) attributable to Baker Hughes, which is the directly comparable financial result determined in accordance with GAAP, to EBITDA (a non-GAAP financial measure). Adjusted EBITDA (a non-GAAP financial measure) excludes the impact of certain identified items.

Table 1c. Reconciliation of Net Income (loss) Attributable to Baker Hughes to Adjusted Net Income Attributable to Baker Hughes

	Three Months Ended				Twelve Months Ended		
<del>-</del>	December 31,	September 30,	December 31,		December	· 31,	
(in millions, except per share amounts)	2023	2023	2022		2023	2022	
Net income (loss) attributable to Baker Hughes (GAAP)	439	\$ 518 \$	182	\$	1,943 \$	(601)	
Total operating income adjustments (1)	165	2	29		358	735	
Other adjustments (non-operating) (2)	89	(95)	207		(554)	869	
Tax adjustments (3)	(181)	2	(37)		(124)	(86)	
Total adjustments, net of income tax	72	(91)	199		(320)	1,518	
Less: adjustments attributable to noncontrolling interests	_	_	1		_	13	
Adjustments attributable to Baker Hughes	72	(91)	198		(320)	1,505	
Adjusted net income attributable to Baker Hughes (non-GAAP)	511 :	\$ 427 \$	381	\$	1,622 \$	904	
Denominator:							
Weighted-average shares of Class A common stock outstanding diluted	1,010	1,017	1,009		1,015	996	
Adjusted earnings per share - diluted (non-GAAP)	0.51	\$ 0.42 \$	0.38	\$	1.60 \$	0.91	

<sup>(1)</sup> See Table 1a for the identified adjustments to operating income.

Table 1c reconciles net income (loss) attributable to Baker Hughes, which is the directly comparable financial result determined in accordance with GAAP, to adjusted net income attributable to Baker Hughes (a non-GAAP financial measure). Adjusted net income attributable to Baker Hughes excludes the impact of certain identified items.

Table 1d. Reconciliation of Net Cash Flows From Operating Activities to Free Cash Flow

	Three Months Ended			Twelve Months Ended		
	December 31,	September 30,	December 31,	December	31,	
(in millions)	2023	2023	2022	2023	2022	
Net cash flows from operating activities (GAAP) \$	932 \$	811 \$	898	\$ 3,062 \$	1,888	
Add: cash used for capital expenditures, net of proceeds from disposal of assets	(298)	(219)	(241)	(1,016)	(772)	
Free cash flow (non-GAAP) \$	633 \$	592 \$	657	\$ 2,045 \$	1,116	

Table 1d reconciles net cash flows from operating activities, which is the directly comparable financial result determined in accordance with GAAP, to free cash flow (a non-GAAP financial measure). Free cash flow is defined as net cash flows from operating activities less expenditures for capital assets plus proceeds from disposal of assets.

<sup>(2)</sup> All periods primarily reflect the net gain or loss on changes in fair value for certain equity investments. 4Q'22 includes charges related to the termination of the Tax Matters Agreement with General Electric.

<sup>(3)</sup> All periods reflect the tax associated with the other operating and non-operating adjustments. 4Q'23 and fiscal year 2023 include \$81 million related to the release of a valuation allowance for certain deferred tax assets.

# Financial Tables (GAAP)

# Condensed Consolidated Statements of Income (Loss)

	Three Months Ended						
(In millions, except per share amounts)	Decem	ber 31, 2023	September 30, 2023	December 31, 2022			
Revenue	\$	6,835 \$	6,641 \$	5,905			
Costs and expenses:							
Cost of revenue		5,386	5,298	4,568			
Selling, general and administrative		634	627	645			
Restructuring, impairment and other		163	2	29			
Total costs and expenses		6,183	5,927	5,242			
Operating income		651	714	663			
Other non-operating income (loss), net		(84)	94	(254)			
Interest expense, net		(45)	(49)	(64)			
Income before income taxes		522	759	345			
Provision for income taxes		(72)	(235)	(157)			
Net income		450	524	188			
Less: Net income attributable to noncontrolling interests		11	6	6			
Net income attributable to Baker Hughes Company	\$	439 \$	518 \$	182			
Per share amounts:							
Basic income per Class A common share	\$	0.44 \$	0.51 \$	0.18			
Diluted income per Class A common share	\$	0.43 \$	0.51 \$	0.18			
Weighted average shares:							
Class A basic		1,001	1,009	1,000			
Class A diluted		1,010	1,017	1,009			
Cash dividend per Class A common share	\$	0.20 \$	0.20 \$	0.19			

# Condensed Consolidated Statements of Income (Loss)

	Year Ended December 31,						
(In millions, except per share amounts)	2023		2022	2021			
Revenue	\$	25,506 \$	21,156 \$	20,502			
Costs and expenses:							
Cost of revenue		20,255	16,756	16,453			
Selling, general and administrative		2,611	2,510	2,470			
Restructuring, impairment and other		323	705	269			
Total costs and expenses		23,189	19,971	19,192			
Operating income		2,317	1,185	1,310			
Other non-operating income (loss), net		554	(911)	(583)			
Interest expense, net		(216)	(252)	(299)			
Income before income taxes		2,655	22	428			
Provision for income taxes		(685)	(600)	(758)			
Net income (loss)		1,970	(578)	(330)			
Less: Net income (loss) attributable to noncontrolling interests		27	23	(111)			
Net income (loss) attributable to Baker Hughes Company	\$	1,943 \$	(601) \$	(219)			
Per share amounts:							
Basic income (loss) per Class A common share	\$	1.93 \$	(0.61)\$	(0.27)			
Diluted income (loss) per Class A common share	\$	1.91 \$	(0.61) \$	(0.27)			
Weighted average shares:							
Class A basic		1,008	987	824			
Class A diluted		1,015	987	824			
Cash dividend per Class A common share	\$	0.78 \$	0.73 \$	0.72			

# **Condensed Consolidated Statements of Financial Position**

	December 31,					
(In millions)	2023		2022			
ASSETS						
Current Assets:						
Cash and cash equivalents	\$	2,646 \$	2,488			
Current receivables, net		7,075	5,958			
Inventories, net		5,094	4,587			
All other current assets		1,486	1,559			
Total current assets		16,301	14,592			
Property, plant and equipment, less accumulated depreciation		4,893	4,538			
Goodwill		6,137	5,930			
Other intangible assets, net		4,093	4,180			
Contract and other deferred assets		1,756	1,503			
All other assets		3,765	3,438			
Total assets	\$	36,945 \$	34,181			
LIABILITIES AND EQUITY						
Current Liabilities:						
Accounts payable	\$	4,471 \$	4,298			
Short-term and current portion of long-term debt		148	677			
Progress collections and deferred income		5,542	3,822			
All other current liabilities		2,830	2,278			
Total current liabilities		12,991	11,075			
Long-term debt		5,872	5,980			
Liabilities for pensions and other postretirement benefits		978	960			
All other liabilities		1,585	1,641			
Equity		15,519	14,525			
Total liabilities and equity	\$	36,945 \$	34,181			
Outstanding Baker Hughes Company shares:						
Class A common stock		998	1,006			

# **Condensed Consolidated Statements of Cash Flows**

		ee Months Ended			
	Dec				December 31,
(In millions)		2023	202	23	2022
Cash flows from operating activities:					
Net income (loss)	\$	450	\$	1,970 \$	(578)
Adjustments to reconcile net income (loss) to net cash flows from operating activities:					
Depreciation and amortization		274		1,087	1,061
(Gain) loss on business dispositions		_		(40)	451
(Gain) loss on equity securities		84		(555)	265
Stock-based compensation cost		49		197	207
(Benefit) provision for deferred income taxes		(127)		(59)	105
Property, plant and equipment impairment, net		(11)		(1)	166
Inventory impairment		2		35	31
Working capital		23		42	122
Other operating items, net		188		386	58
Net cash flows from operating activities		932		3,062	1,888
Cash flows from investing activities:					
Expenditures for capital assets		(356)		(1,224)	(989)
Proceeds from disposal of assets		58		208	217
Proceeds from sale of equity securities		_		372	26
Proceeds from business dispositions		_		293	_
Net cash paid for acquisitions		_		(301)	(767)
Other investing items, net		(17)		(165)	(51)
Net cash flows used in investing activities		(315)		(817)	(1,564)
Cash flows from financing activities:					
Repayment of long-term debt		(650)		(651)	_
Dividends paid		(201)		(786)	(726)
Repurchase of Class A common stock		(320)		(538)	(828)
Other financing items, net		3		(53)	(38)
Net cash flows used in financing activities		(1,168)		(2,028)	(1,592)
Effect of currency exchange rate changes on cash and cash equivalents		(5)		(59)	(97)
Decrease in cash and cash equivalents		(555)		158	(1,365)
Cash and cash equivalents, beginning of period		3,201		2,488	3,853
Cash and cash equivalents, end of period	\$	2,646	\$	2,646 \$	2,488
Supplemental cash flows disclosures:					
Income taxes paid, net of refunds	\$	132	\$	595 \$	498
Interest paid	\$	104	\$	309 \$	291

Baker Hughes Company Announces Fourth-Quarter and Full-Year 2023 Results

#### Supplemental Financial Information

Supplemental financial information can be found on the Company's website at: investors.bakerhughes.com in the Financial Information section under Quarterly Results.

#### Conference Call and Webcast

The Company has scheduled an investor conference call to discuss management's outlook and the results reported in today's earnings announcement. The call will begin at 9:30 a.m. Eastern time, 8:30 a.m. Central time on Wednesday, January 24, 2024, the content of which is not part of this earnings release. The conference call will be broadcast live via a webcast and can be accessed by visiting the Events and Presentations page on the Company's website at: investors.bakerhughes.com. An archived version of the webcast will be available on the website for one month following the webcast.

#### **Forward-Looking Statements**

This news release (and oral statements made regarding the subjects of this release) may contain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, (each a "forward-looking statement"). Forward-looking statements concern future circumstances and results and other statements that are not historical facts and are sometimes identified by the words "may," "will," "should," "potential," "intend," "expect," "would," "seek," "anticipate," "estimate," "overestimate," "underestimate," "believe," "could," "project," "predict," "continue," "target", "goal" or other similar words or expressions. There are many risks and uncertainties that could cause actual results to differ materially from our forward-looking statements. These forward-looking statements are also affected by the risk factors described in the Company's annual report on Form 10-K for the annual period ended December 31, 2022; the Company's subsequent quarterly reports on Form 10-Q for the quarterly periods ended March 31, 2023, June 30, 2023 and September 30, 2023; and those set forth from time to time in other filings with the Securities and Exchange Commission (SEC). The documents are available through the Company's website at: www.investors.bakerhughes.com or through the SEC's Electronic Data Gathering and Analysis Retrieval (EDGAR) system at: www.sec.gov. We undertake no obligation to publicly update or revise any forward-looking statement, except as required by law. Readers are cautioned not to place undue reliance on any of these forward-looking statements.

Our expectations regarding our business outlook and business plans, the business plans of our customers; oil and natural gas market conditions, cost and availability of resources, economic, legal and regulatory conditions, and other matters are only our forecasts regarding these matters.

These forward-looking statements, including forecasts, may be substantially different from actual results, which are affected by many risks, along with the following risk factors and the timing of any of these risk factors:

Economic and political conditions - the impact of worldwide economic conditions and rising inflation; the effect that declines in credit availability may have on worldwide economic growth and demand for hydrocarbons; foreign currency exchange fluctuations and changes in the capital markets in locations where we operate; and the impact of government disruptions and sanctions.

Orders and RPO - our ability to execute on orders and RPO in accordance with agreed specifications, terms and conditions and convert those orders and RPO to revenue and cash.

Oil and gas market conditions - the level of petroleum industry exploration, development and production expenditures; the price of, volatility in pricing of, and the demand for crude oil and natural gas; drilling activity; drilling permits for and regulation of the shelf and the deepwater drilling; excess productive capacity; crude and product inventories; liquefied natural gas supply and demand; seasonal and other adverse weather conditions that affect the demand for energy; severe weather conditions, such as tornadoes and hurricanes, that affect exploration and production activities; Organization of Petroleum Exporting Countries (OPEC) policy and the adherence by OPEC nations to their OPEC production quotas.

Baker Hughes Company Announces Fourth-Quarter and Full-Year 2023 Results

Terrorism and geopolitical risks - war, military action, terrorist activities or extended periods of international conflict, particularly involving any petroleum-producing or consuming regions, including Russia and Ukraine; and the recent conflict in the Middle East; labor disruptions, civil unrest or security conditions where we operate; potentially burdensome taxation, expropriation of assets by governmental action; cybersecurity risks and cyber incidents or attacks; epidemic outbreaks.

#### **About Baker Hughes:**

Baker Hughes (Nasdaq: BKR) is an energy technology company that provides solutions for energy and industrial customers worldwide. Built on a century of experience and conducting business in over 120 countries, our innovative technologies and services are taking energy forward - making it safer, cleaner and more efficient for people and the planet. Visit us at bakerhughes.com

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